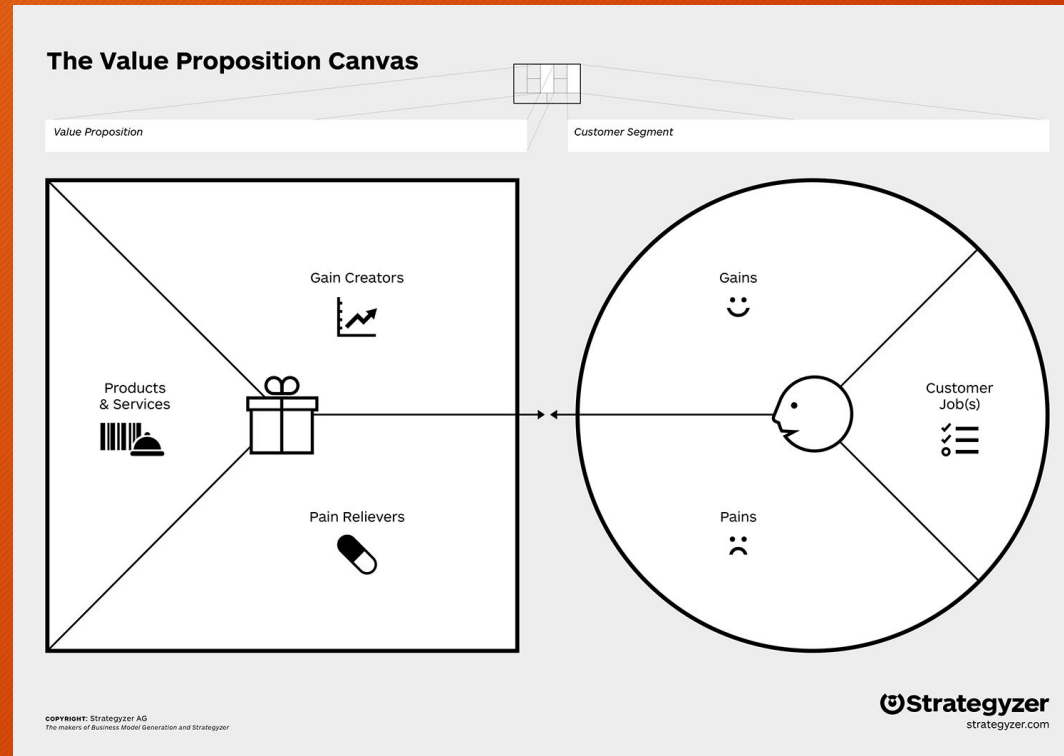


VPC

Introduction



The background features a solid blue gradient. On the left side, there are two overlapping circles of a lighter blue shade, creating a lens-like effect. The text "Customer Segments" is centered horizontally and partially overlaps the right edge of the lighter circles.

Customer Segments

Customer Segments

- The Customer Segments Building Block defines
- the different groups of people or organizations an
- enterprise aims to reach and serve



Customer Segments

- Customer groups represent separate segments if:
 - *Their needs require and justify a distinct offer*
 - *They are reached through different Distribution Channels*
 - *They require different types of relationships*
 - *They have substantially different profitabilities*
 - *They are willing to pay for different aspects of the offer*

Customer Profiles

- The Customer (Segment) Profile describes a specific customer segment in your business model in a more structured and detailed way. It breaks the customer down into its jobs, pains, and gains.



Customer Profiles

Customer Jobs

- what customers are trying to get done in their work and in their lives, as expressed in their own words

Customer Pains

- bad outcomes, risks, and obstacles related to customer jobs

Customer Gains

- the outcomes customers want to achieve or the concrete benefits they are seeking

Customer Jobs



Customer Pains



Undesired outcomes, problems,
and characteristics

The diagram consists of three white circles arranged vertically on the left side, connected by a thin grey line. Each circle is followed by a horizontal light orange bar containing text. The background is a dark orange gradient, and there is a solid yellow rectangle in the top right corner.

Obstacles

Risks (undesired potential
outcomes)

Customer Gains



Required Gains

Expected Gains

Desired Gains

Unexpected Gains

The background features a solid blue gradient. On the left side, there are two large, overlapping circles in a lighter shade of blue, creating a layered effect.

Value Propositions

Value Propositions

- The Value Propositions Building Block describes
- the bundle of products and services that create
- value for a specific Customer Segment



Value Propositions

- What **value** do we deliver to the customer?
- Which one of our customer's **problems** are we helping to **solve**?
- Which customer **needs** are we satisfying?
- What bundles of **products and services** are we offering to each Customer Segment?

Value Propositions



Value Map

The Value (Proposition) Map describes the features of a specific value proposition in your business model in a more structured and detailed way. It breaks your value proposition down into products and services, pain relievers, and gain creators



Value Map

Products and Services

- This is a list of all the Products and Service a value proposition is built around

Pain Relievers

- How your products and services alleviate customer pains

Gain Creators

- How your products and services create customer gains

Products and Services



Pain Relievers

- Ask yourself: Could your products and services...
 - **produce savings?** In terms of time, money, or efforts.
 - **make your customers feel better?** By killing frustrations, annoyances, and other things that give customers a headache.
 - **fix underperforming solutions?** By introducing new features, better performance, or enhanced quality.
 - **put an end to difficulties and challenges your customers encounter?** By making things easier or eliminating obstacles.
 - **wipe out negative social consequences your customers encounter or fear?** In terms of loss of face or lost power, trust, or status.
 - **eliminate risks your customers fear?** In terms of financial, social, technical risks, or things that could potentially go wrong.

Pain Relievers

- Ask yourself: Could your products and services...
 - **help your customers better sleep at night?** By addressing significant issues, diminishing concerns, or eliminating worries.
 - **limit or eradicate common mistakes customers make?** By helping them use a solution the right way.
 - **eliminate barriers that are keeping your customer from adopting value propositions?** Introducing lower or no upfront investment costs, a flatter learning curve, or eliminating other obstacles preventing adoption.

Gain Creators

- Ask yourself: Could your products and services...
 - **create savings that please your customers?** In terms of time, money, and effort.
 - **produce outcomes your customers expect or that exceed their expectations?** By offering quality levels, more of something, or less of something.
 - **outperform current value propositions and delight your customers?** Regarding specific features, performance, or quality.
 - **make your customers' work or life easier?** Via better usability, accessibility, more services, or lower cost of ownership.
 - **create positive social consequences?** By making them look good or producing an increase in power or status.

Gain Creators

- Ask yourself: Could your products and services...
 - **do something specific that customers are looking for?** In terms of good design, guarantees, or specific or more features.
 - **fulfill a desire customers dream about?** By helping them achieve their aspirations or getting relief from a hardship?
 - **produce positive outcomes matching your customers' success and failure criteria?** In terms of better performance or lower cost.
 - **help make adoption easier?** Through lower cost, fewer investments, lower risk, better quality, improved performance, or better design.

Case

Tokopedia



<https://youtu.be/VnkZYzpzyE>

Who are the customer segments of Tokopedia and what are Tokopedia's value propositions?